US Army Corps
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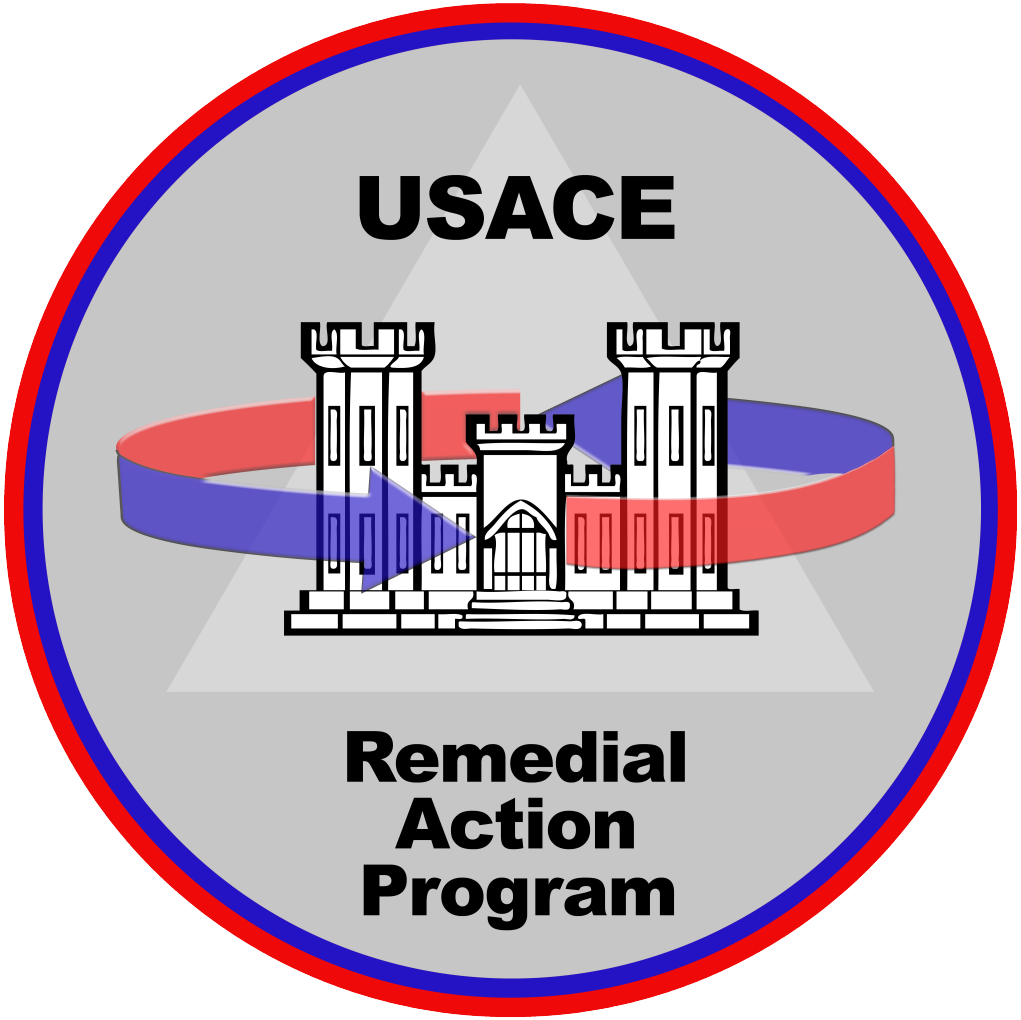

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US Army Corps of Engineers

2005 Hurricane Season
USACE-internal RAP Workshop
17-19 Jan 06

PRT Focus Group

Proposed
RAP Course of Action (COA)

US Army Corps of Engineers

PRT

Proponent: HQ – Marjorie DeBrot

Issue	Proposed COA	Lead/PDT
1. **Update and document a new PRT Concept of Operations.** **USACE-internal/Inter-governmental** **Recurring** **Priority: Mid-term**	**28 Feb 06: Draft Concept of Operations Developed** **3 Mar 06: FEMA/DHS decision point on proposed changes** **20 Mar 06: Decision brief / implementation plan to DCW** **Apr-May 06: MSC Implementation** **1 Jun 06: PRT's Concept ready for 2006 Hurricane Season**	**Lead - Marge DeBrot** **CECW-HS: Bill Irwin** **UOC: LTC Parrott** **Lead Division(s)** **ESF #3 Cadre** **District Rep**

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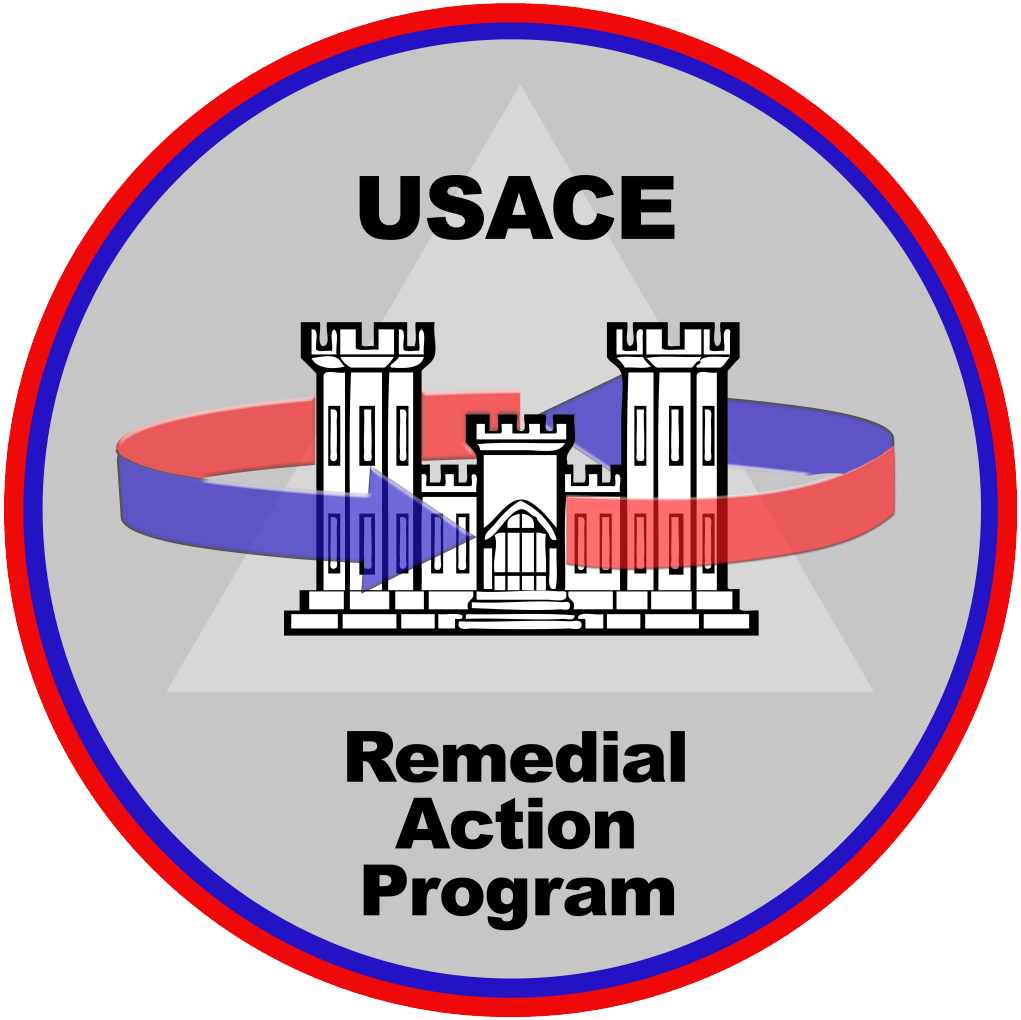

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2005 Hurricane Season
USACE-internal RAP Workshop
17-19 Jan 06

Logistics - RSOI Focus Group

Proposed
RAP Courses of Action (COA)

US Army Corps of Engineers

Logistics - RSOI

Proponent: CELD

Urena/Massimo

Issue	Proposed COA	Lead/PDT
1. Develop Logistics PDT to work all identified successes and issues. **USACE- internal and Intergovernmental PDT will be required. If intergovernmental, will require vetting at Intergovernmental Critique)**	**1. Establish Logistics PDT** **2. Coordinate Intergovernmental Issues.** **03/02/06: Formed PDT** **08/02/06: Review/Divide Issues** **20/02/06: Work Issues** **20/02/06: Intergovernmental Issues developed for vetting** **27/02/06: Rep to USACE/FEMA 2005 Hurricane Critique 2006 Preparedness Workshop**	**PDT Lead:** Larry Robinson Ed Massimo, Co **SME:** Gretchen Martinsen, NWS Rich Kaiser, MVM Belinda, Taswell, CELD **Members:** **HR:, Contracting:, Safety:, RM:,** **Security:, ENGLink Strike Team:** **Log Field:** Linda Cudo, MVS Ferdinand Gonzalez, SPD Walt Goode, POD **INTERGOV.:** **FEMA Log:, AMC, USFS:,**

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Logistics - RSOI

Proponent: CELD Urena/Massimo

Issue	Proposed COA	Lead/PDT
2. Total Asset Visibility / Resource Tracking **What was supposed to happen?** Maintain total accountability/tracking of commodities from procurement to final distribution. **What did happen?** No control of total assets, unable to track commodities **Why did it happen this way?** No intergov. coordination / automated tracking system, not enough resources to manage commodities. **How will we improve the way we do it next time?** Provide Total Asset Visibility/Resource tracking/accurate documentation for payment. **USACE- internal and Intergovernmental** **PRIORITY: Short/Mid-term**	**1. Develop TAV process.** **2. Recommend utilizing existing USACE developed Barcode System to track commodities developed after Hurricane Isabel by BAH/RSC. $100K** **03/02/06: Formed PDT** **08/02/06: Review/Divide Issues** **20/02/06: Intergovernmental Issues developed for vetting** **27/02/06: Rep to USACE/FEMA 2005 Hurricane Critique 2006 Preparedness Workshop** **01/04/06: Process / System / Funding Decision** **01/06/06: Training / Exercise**	**PDT Lead:** Larry Robinson Ed Massimo, Co **SME:** Gretchen Martinsen, NWS Rich Kaiser, MVM Belinda, Taswell, CELD **Members:** **ENGLink Strike Team:** **Log Field:** Holmes Walters, RSC Rodney Moody, RSC Others: TBD **INTERGOV.:** **FEMA Log: GSA, DOT, USF, others: TBD**

US Army Corps of Engineers

Logistics - RSOI

Proponent: CELD Urena/Massimo

Issue	Proposed COA	Lead/PDT
3. RSOI		
What was supposed to happen? Responders are to be in-processed, briefed, and equipped in a timely manner. **What did happen?** Lack of RSOI support personnel (RM, HR, ENGLink, etc.), ENGLink data (PDS, Travel Info, Med Screening) safety equipment, IMPAC & Travel cards, which resulted in delays in sending folks to the field and inaccurate accountability of USACE responders. **Why did it happen this way?** No established Standardized process for RSOI. **How will we improve the way we do it next time?** Accountability of personnel and resources which provides a quicker response. **USACE- internal / Intergovernmental** **PRIORITY: Short/Mid**	**1. Develop Standard RSOI process.** **2. Develop Intergovernmental Lodging system.** **03/02/06: Formed PDT** **08/02/06: Review/Divide Issues** **20/02/06: Work Internal RSOI issues** **20/02/06: Intergovernmental Lodging Issue developed for vetting** **27/02/06: Rep to USACE/FEMA 2005 Hurricane Critique 2006 Preparedness Workshop** **01/05/06: Develop RSOI Standard Process Review and approval** **01/06/06: Training / Exercise**	**PDT Lead:** Larry Robinson Ed Massimo, Co **SME:** Gretchen Martinsen, NWS Rich Kaiser, MVM Belinda, Taswell, CELD **Members:** **HR, RM, Security, Safety, ENGLink Strike Team:** **Log Field:** Ruth Gross, MVM Carrie Loy, TAC Patty Gray, MVM Others: TBD **INTERGOV.:** **FEMA Log:, DOT, USFS; others: TBD**

US Army Corps of Engineers

Logistics - RSOI

Proponent: CELD

Urena/Massimo

Issue	Proposed COA	Lead/PDT
4. Commodities		
What was supposed to happen? Established process for receiving, staging, movement, final distribution of commodities. Have adequate trained personnel to receive and distribute commodities. **What did happen?** Inconsistent processes, lack of personnel, and information flow resulted in lack of accountability and failure to collect all required documentation for final reimbursement of USACE purchased commodities. **Why did it happen this way?** Shortage of trained personnel, lack of communication, 5 different mission assignment which caused the lack of flexibility to move people to support the mission. Total confusion as to who is where. **How will we improve the way we do it next time?** Commodity accountability and accurate documentation.	**1. Develop Standard processes.** **2. Mobilization Center / Operational Staging Area Training with all Federal/State agencies.** **3. Deploy adequate team members to support the mission/ACI Contract** **4. Increase Pre-scripted Mission Assignment for required staffing** **03/02/06: Formed PDT** **08/02/06: Review/Divide Issues** **20/02/06: Work internal issues** **20/02/06: Intergovernmental Lodging Issue developed for vetting** **27/02/06: Rep to USACE/FEMA 2005 Hurricane Critique 2006 Preparedness Workshop** **01/06/06: Develop Standard Process review and approval** **01/04/06: Mobilization Center/ OSA Training / Exercise**	**PDT Lead:** Larry Robinson Ed Massimo, Co **SME:** Gretchen Martinsen, NWS Rich Kaiser, MVM Belinda, Taswell, CELD **Members:** **ENGLink Strike Team:** **Log Field:** Permanent Cadre: Ice/Water SME: Others: TBD **INTERGOV.:** **FEMA Log:, DOT:, USFS; others: TBD** **USACE- internal / Intergovernmental** **PRIORITY: Short/Mid-**

US Army Corps of Engineers

Logistics - RSOI

Proponent: CELD

Urena/Massimo

Issue	Proposed COA	Lead/PDT
4. Communication		
What was supposed to happen? Deploy with adequate communication equipment / resources to support mission requirements. **What did happen?** Lack of reliable communications prevented ground-truth conveyance resulting in inappropriate deployment of commodities, personnel resources, & delays in corrective actions. **Why did it happen this way?** Cell phone service was unreliable in hurricane impact area due to power outages and structural damage. Shortage of adequate communication equipment. **How will we improve the way we do it next time?** Provide reliable communications and ground-truth conveyance resulting in appropriate deployment of commodities, personnel resources, & timely	**1. Develop Fly-Away kits with appropriate communication equipment.** **2. Assess requirements and request funding for equipment** **3. Train all team members in equipment operations.** **03/02/06: Formed PDT** **08/02/06: Review/Divide Issues** **20/02/06: Work internal issues** **20/02/06: Intergovernmental Lodging Issue developed for vetting** **27/02/06: Rep to USACE/FEMA 2005 Hurricane Critique 2006 Preparedness Workshop** **01/04/06: identify funding/develop Fly-Away Kits** **01/04/06: Procure equipment** **01/06/06: Training / Exercise**	**PDT Lead:** Larry Robinson Ed Massimo, Co **SME:** Gretchen Martinsen, NWS Rich Kaiser, MVM Belinda, Taswell, CELD **Members:** **ENGLink Strike Team:** **Log Field:** Permanent Cadre: DTOS SME: Others: TBD **INTERGOV.:** **FEMA; others: TBD** **USACE- internal / Intergovernmental** **PRIORITY: Short/Mid-term**

US Army Corps of Engineers

Logistics - RSOI

Proponent: CELD

Urena/Massimo

Issue	Proposed COA	Lead/PDT
5. National Logistics Cadre		
What was supposed to happen? 8 Division Logistics PRTs, fully ready to deploy when notified. **What did happen?** Most Logistics PRTs were not fully ready to deploy. **Why did it happen this way?** Lack of Command emphasis and visibility of Functional PRT or Cadres Readiness which resulted in inadequate support personnel to support the mission. **How will we improve the way we do it next time?** Provide fully trained and qualified Emergency Essential Logistics personnel, along with Specialized cadre to support Logistics mission requirements (RSOI, Mob Center, OSA, Log SME, facilities, Property Accounting, IMPAC Card Holders, etc.) **USACE- internal** **PRIORITY: Mid/Long-term**	**1. Develop doctrine to provide adequate Logistics Support to emergency operations (National Logistics Cadre / HPO/ACI Log Contract)** **2. Assess requirements and request funding for training and equipment.** **3. Train all team members in established procedures / operations.** **03/02/06: Formed PDT** **08/02/06: Review/Divide Issues** **20/02/06: Work internal issues** **01/05/06: Finalize doctrine / review / approvals** **01/06/06: Determine additional funding requirements and equipment** **01/10/06: implementation Initial Operating Capability (IOC)** **01/02/07: Full Operation Capability**	**PDT Lead:** Larry Robinson Ed Massimo, Co **SME:** Gretchen Martinsen, NWS Rich Kaiser, MVM Belinda, Taswell, CELD **Members:** **Log Field:** HPO

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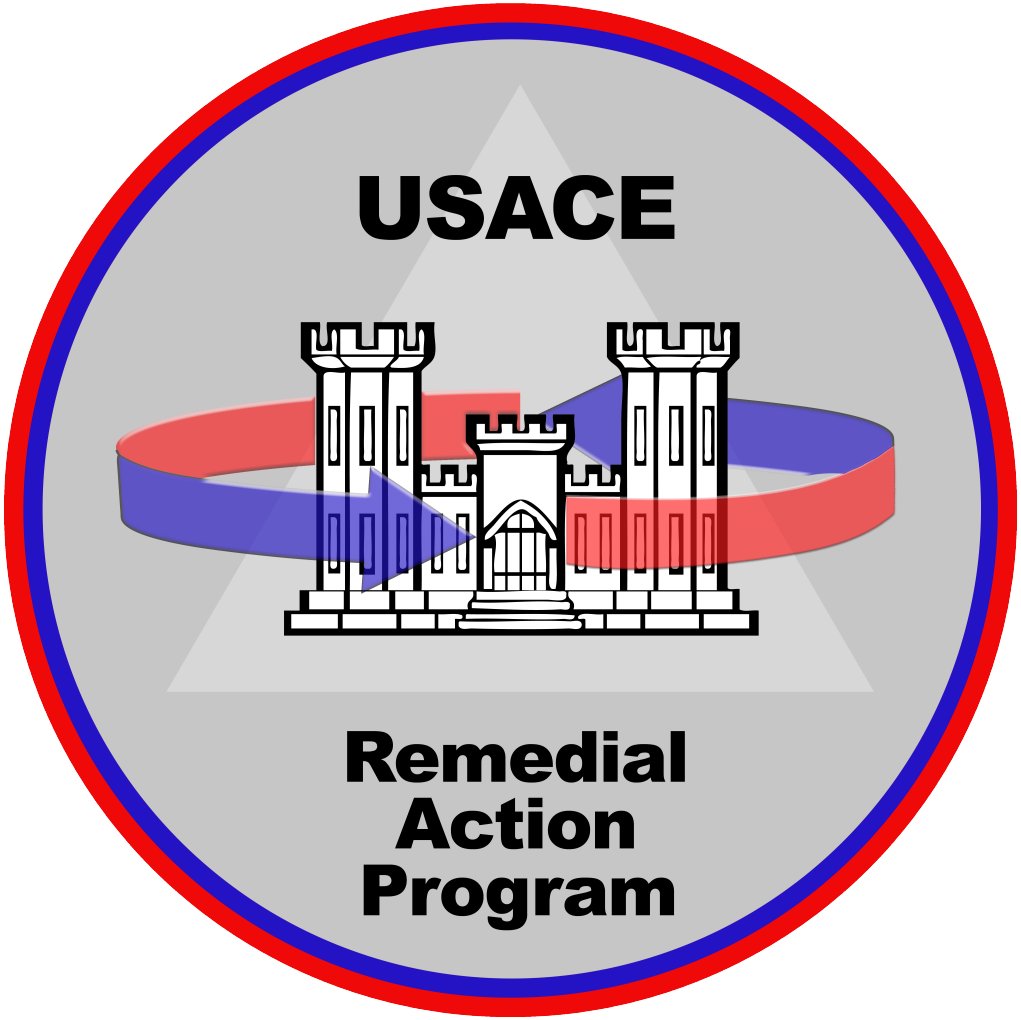

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2005 Hurricane Season
USACE-internal RAP Workshop
17-19 Jan 06

Common Operating Picture/Information & Planning Focus Group

Proposed
RAP Courses of Action (COA)

US Army Corps of Engineers

Common Operating Picture

UOC – LTC Parrott

Issue	Proposed COA	Lead/PDT
1. Inconsistency of mission reporting due to absence of standard mission databases which creates problems in data entry, inability to perform consistent roll ups and produce necessary reporting products including SITREPs, briefings, and maps	28/01/06: Form PDT 03/02/06: ID project scope and funding reqts 13/02/06: Provide straw-man of report format to 6 main missions leads 18/02/06: 6 main mission leads provide straw-man comments to PDT 06/03/06: Provide templates to programmer 06/04/06: programmer provides draft module to include input and output method 12/04/06: PRTs do test of module 01/05/06: Revise module, systems based on test (leadership acceptance and	PDT Lead Mike Smith, PDT members, OHS, CI, UOC, Mission and GIS SMEs

US Army Corps of Engineers

Common Operating Picture

UOC – LTC Parrott

Issue	Proposed COA	Lead/PDT
2. Technical (loss of telecommunication infrastructure) and security (firewall) issues compromise the ability of emergency responders to move data and information products across the internet Priority Mid Term	28/01/06: Form PDT 18/02/06: Conduct initial coordination with FEMA and ESF #2 06/03/06: PDT develops initial plan ahead 15/05/06: Plan for solution staffed and sent to FEMA and ESF #2 30/06/06: Solution implemented	PDT Lead Andy Bruzewicz PDT members OHS, CIO, FEMA, ESF #2, RSC

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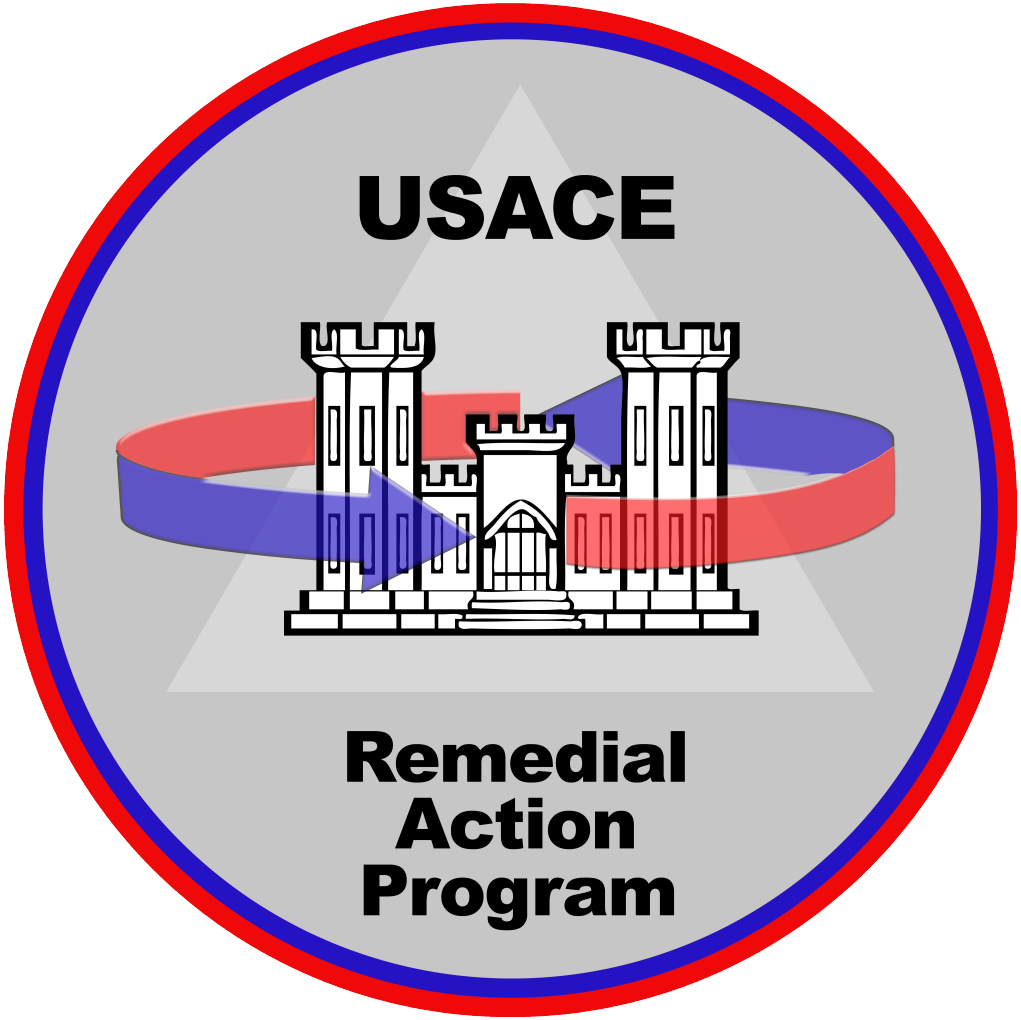

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2005 Hurricane Season
USACE-internal RAP Workshop
17-19 Jan 06

Information and Planning - 2 Focus Group

Proposed
RAP Courses of Action (COA)

US Army Corps of Engineers

Information and Planning - 2

Proponent: Andrew Bruzewicz

Issue	Proposed COA	Lead/PDT
1. Knowledge of models and GIS PRT GIS and remote sensing products varies within USACE USACE-internal PRIORITY: NOW	31/03/06: Develop training material needs for existing products 15/04/06: ID funding reqts. 31/05/06: Develop materials 31/05/06: Update Guidebook 30/06/06: Conduct Distance Training 30/06/06: Develop training material needs for mission databases 15/07/06: Identify funding reqts. 31/08/06: Develop materials As needed: Conduct training	Teri Alberico/Steve Diaz/GIS PRT/6 mission PRTs

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Information and Planning - 2

Proponent: Andrew Brasdzwich CZA

Issue	Proposed COA	Lead/PDT
2. Mission and related models require additions, validation, and refinement. USACE-internal and intergovernmental PRIORITY: Short term	28/02/06: ID technical requirments 15/03/06: ID funding reqts. 30/03/06: Form interagency groups 30/03/06: Form Mission validation groups 31/05/06: Conduct validation 31/05/06: Obtain models from DOE 30/06/06: Revised models complete 30/06/06: Develop new models	Terry Siemsen/ERDC/ NOAA/DOE/ Mission PRTs.

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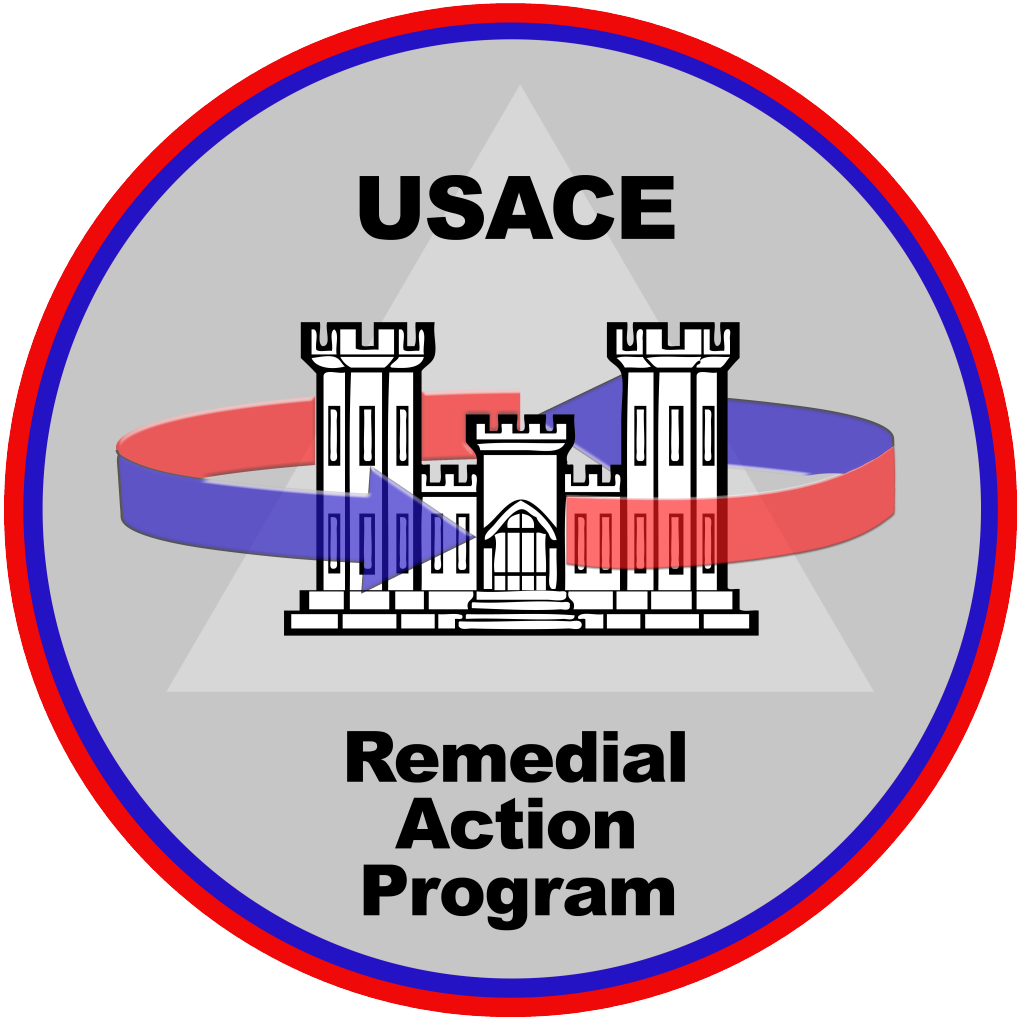

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C3 Focus Group

US Army Corps of Engineers

Disaster Response Scenarios – All Branches and Sequels

Single District		Single Division - Multiple Districts		Multiple Divisions - Multiple Districts	
No J TF		No J TF	With J TF	No J TF	With J TF
					Multiple Division, Multiple District (With Victim(s)), With J TF, No-Notice
					Multiple Division, Multiple District (With Victim(s)), With J TF, With Notice
				Multiple Division, Multiple District (With Victim(s)), No J TF, No-Notice	Multiple Division, Multiple District (No Victims), With J TF, No-Notice
				Multiple Division, Multiple District (With Victim(s)), No J TF, With Notice	Multiple Division, Multiple District (No Victims), With J TF, With Notice
			Single Division, Multiple District (With Victim(s)), With J TF, No-Notice	Multiple Division, Multiple District (No Victims), No J TF, No-Notice	
			Single Division, Multiple District (With Victim(s)), With J TF, With Notice	Multiple Division, Multiple District (No Victims), No J TF, With Notice	
		Single Division, Multiple District (With Victim(s)), No J TF, No-Notice	Single Division, Multiple District (No Victims), With J TF, No-Notice		
		Single Division, Multiple District (With Victim(s)), No J TF, With Notice	Single Division, Multiple District (No Victims), With J TF, With Notice		
	Single Victim District, With J TF, No-Notice	Single Division, Multiple District (No Victims), No J TF, No-Notice			
	Single Victim District, With J TF, With Notice	Single Division, Multiple District (No Victims), No J TF, With Notice			
Single Victim District, No J TF, No-Notice	Single District (Non-Victim), With J TF, No-Notice				
Single Victim District, No J TF, With Notice	Single District (Non-Victim), With J TF, With Notice				
Single District (Non-Victim), No J TF, No-Notice					
Single District (Non-Victim), No J TF, With Notice					

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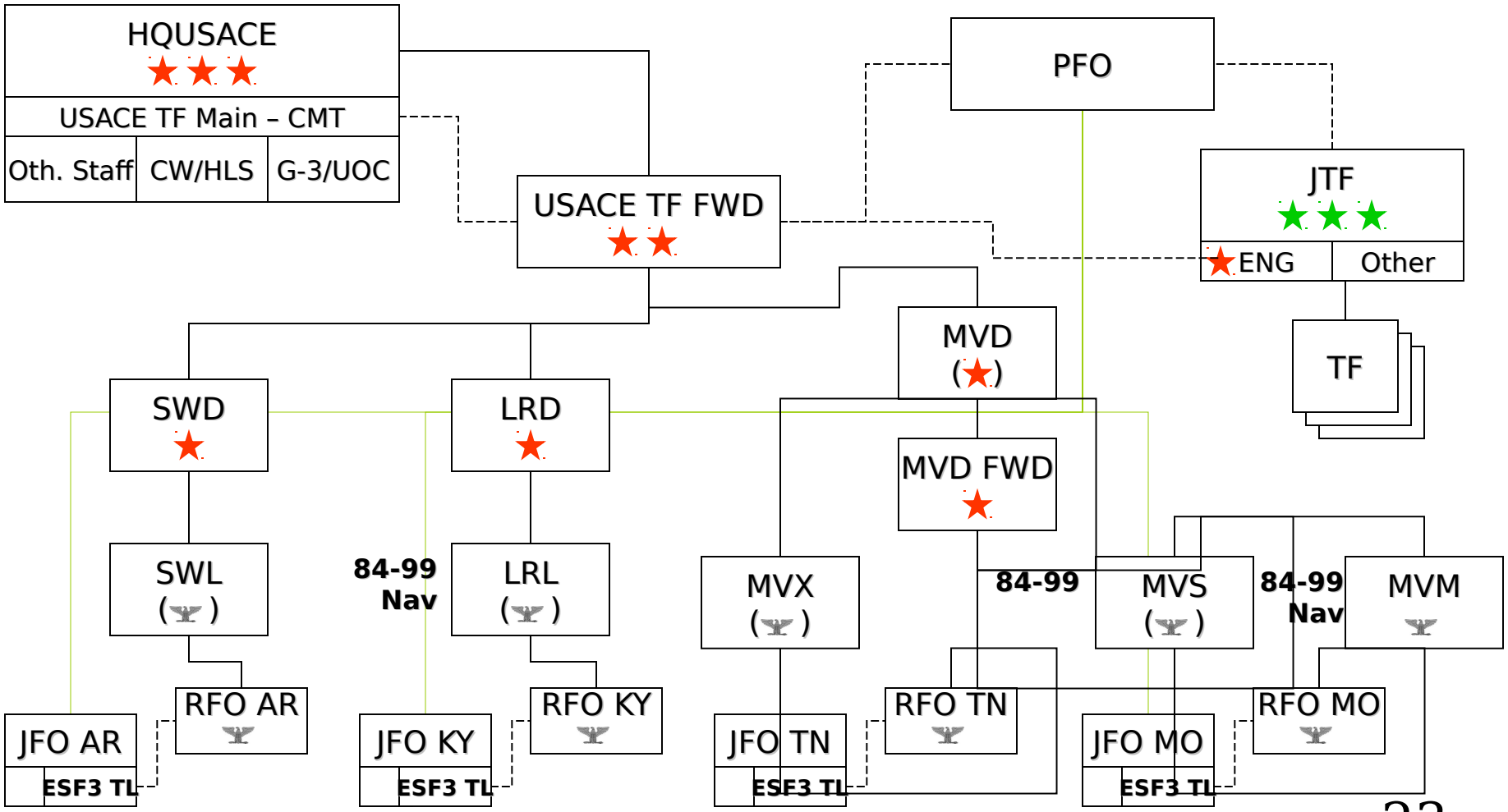
Proposed C2 Relationships



US Army Corps of Engineers

C3 Focus Group

Proponent: LTC Pease

Issue	Proposed COA	Lead/PDT
1. Current doctrine does not identify the mechanism for interacting with NORTHCOM JTFs stood up to provide emergency response in support of/alongside DHS and FEMA. **USACE-** **Internal and external**	**a. Obtain formal concurrence (w/in USACE & NORTHCOM) that USACE will:** **I. Provide "core" of NORTHCOM JTF Engineer Cell to include Senior JTF Engineer** **II. Develop "modular" manning document annotated with USACE, ARNORTH and other service positions** **EOM Feb: USACE Concurrence** **EOM Mar: ARNORTH/NORTHCOM Concurrence** **EOM April: USACE publishes order assigning responsibility on a quarterly/semi-annual**	**USACE Deputy G-3 (LTC Pease)**

US Army Corps of Engineers

C3 Focus Group

Proponent: LTC Pease

Issue	Proposed COA	Lead/PDT
1. Current doctrine does not identify the mechanism for interacting with NORTHCOM JTFs stood up to provide emergency response in support of/alongside DHS and FEMA. (continued)	**b. Develop a scenario based coordination doctrine of who is responsible for coordination with the NORTHCOM JTF Engineer** **- Single district: supported district commander** **- Single division/multiple district and NORTHCOM JTF AOR is fully contained within USACE division AOR:** **- Multiple division and NORTHCOM JTF AOR encompasses multiple division AORs: USACE will deploy a USACE TF FWD and coordination is with USACE JTF FWD** **Timeline: Concurent with**	**USACE Deputy G-3 (LTC Pease)**

US Army Corps of Engineers

C3 Focus Group

Proponent: LTC Pease

Issue	Proposed COA	Lead/PDT
1. Current doctrine does not identify the mechanism for interacting with NORTHCOM JTFs stood up to provide emergency response in support of/alongside DHS and FEMA. (continued)	c. Assist NORTHCOM/ARNORTH in figuring out how to get JFO to be more responsive to NORTHCOM JTF identified requirements. - Offer to facilitate development of DCO cell within the JFO Operations Division based upon our experience with FEMA Timeline: TBD d. Provide NORTHCOM/ARNORTH a reports template that is standard for every disaster to minimize out of cycle RFIS - Timeline: depends on COP Focus Group	HLS –Mr. Hecker USACE Deputy G-3 (LTC Pease)

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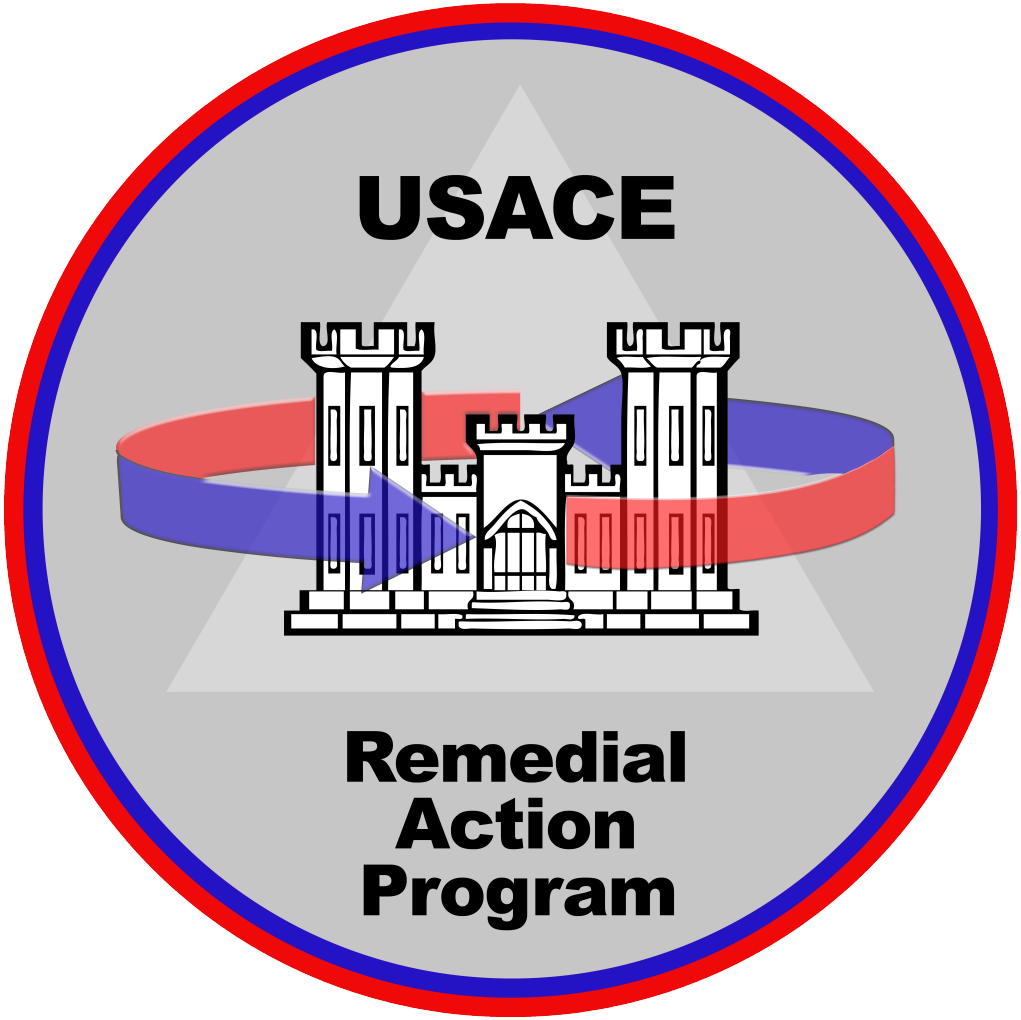

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C3 Focus Group

- Issue: Relationship between the ESF #3 TL & Supported District Commander
  - COA #1: Division Commander designates a commander in charge of all USACE support to FEMA for an event in a specific area (State). ESF #3 team is attached from HQUSACE to this commander and is then placed in direct support to the FCO in the JFO.
  - COA #2: Status Quo

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C3 Focus Group

- Criteria
  - Unity of Command/Effort
  - Conventional Relationships
  - Significant Issue Resolution
  - FEMA Acceptance
  - LNO Relationships

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Discussion

- Unity of Command/Effort: COA #1 clarifies chain of command for ESF #3 missions.
- Coventional Relationships: COA#1 models time proven conventional organizations. It mimics the PDT concept; the TL is the Program Manager, FEMA is the customer, and the commander ensures execution.

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Discussion

- Significant FEMA/USACE issue resolution: Having a close tie between the TL and Commander encourages issue resolution at a low level and gets the issue into command channels quickly.

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Discussion

- FEMA Acceptance: FEMA is comfortable with status quo. COA#1 does not change how the ESF #3 team interacts with FEMA/FCO.

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Discussion

- County LNOs: COA#1 clearly places the county LNOs as an asset of the commander (through ESF #3 TL) and improves effectiveness for ESF #3 & the commander. COA#2 does not define who the LNOs work for.

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Summary

Criteria	COA #1	COA #2
Unity of Command	++	--
Conventional Relationships	+	-
Significant Issue Resolution	+	0
FEMA Acceptance	0	0
LNO Relationships	+	?

COA#1 is best

US Army Corps of Engineers

Recommendation

- Adopt COA #1 and execute Action Plan

US Army Corps of Engineers

C3

Proponent: BG Grisoli

Issue	Proposed COA	Lead/PDT
1. **Relationship between the ESF #3 TL & Supported District Commander.** **(USACE-internal** **PRIORITY: High**	**01/03/06: Publicize an OPLAN/OPORD (G-3)** **01/06/06: Revise Field Guide (Permanent Cadre)** **31/12/06: Finalize EP 500-1-8 (G3)** **06/03/06: Update TL training and retrain TLs/ATLs (HQ/RSC)** **01/06/06: Rework EM training for new District Engineers in time for the pre-Command Course (HQ)**	

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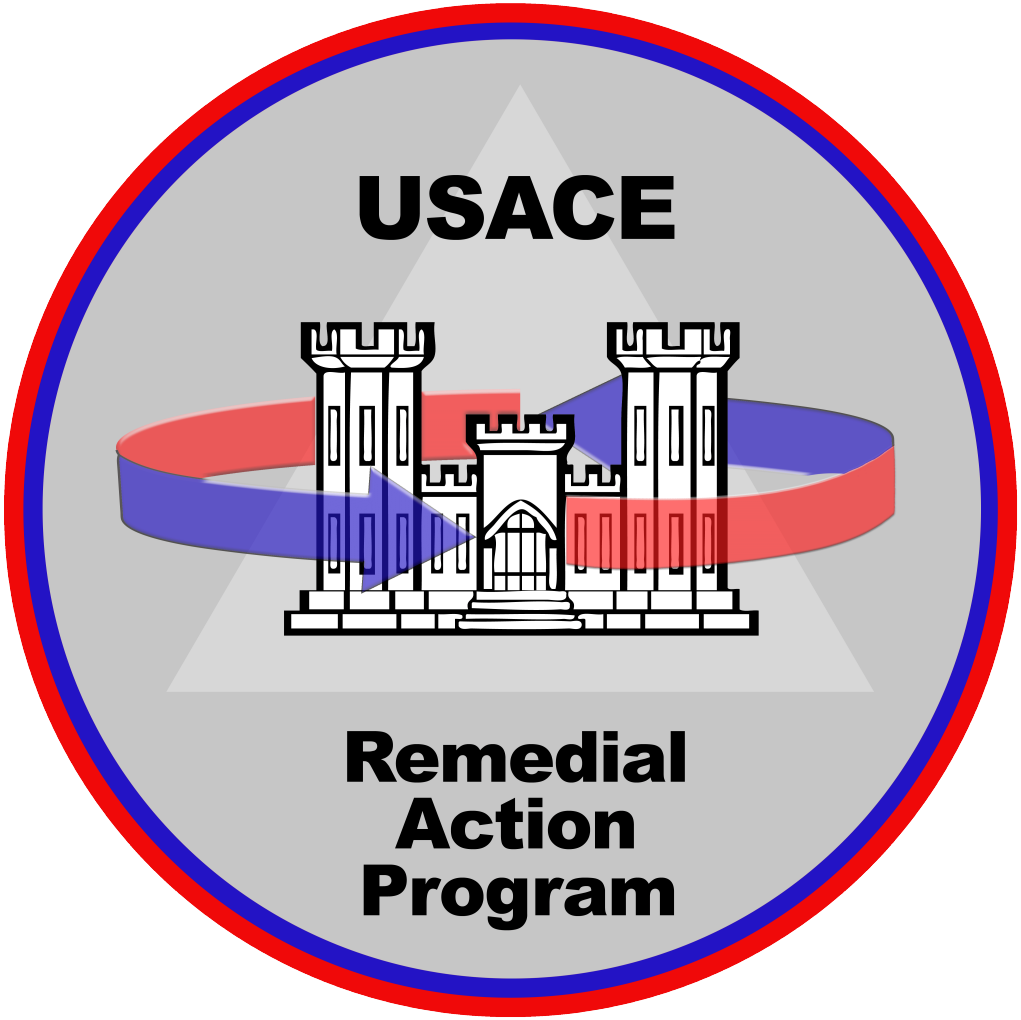

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US Army Corps of Engineers

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Safety and Occupational Health (SOH) Focus Group

Proposed
RAP Courses of Action (COA)

US Army Corps of Engineers

SOH Focus Group

Proponent: CESO

Issue	Proposed COA	Lead/PDT
1. Revise Medical Screening and Clearance Process USACE-internal Priority: Short-term	- Provide ENGLink contractor Booz Allen proposed functionality enhancements by end of Oct 05 Done - Hold face-to-face meeting with Booz Allen 20 Jan 06 to discuss and review proposed functionality enhancements - Vet and test functionality enhancements by end of Feb 06 - Implement enhancements by end of Mar 06	Lead – Penny Pietrowski CESO Jim Woodey SAJ/CESO John Sharp RSC Chris Tomlin-Harding SAM Booz Allen Hamilton Rep

US Army Corps of Engineers

SOH Focus Group

Proponent: CESO

Issue	Proposed COA	Lead/PDT
2. Develop USACE Policy Regarding Medical Screening for Employees of other Federal Agencies who Perform ESF #3 Work of USACE During Emergency Operations **USACE & DOI** **Priority: Mid-term**	- Establish interim policy by 28 Feb 06 - Draft policy review and vetting by HR and OC by end of Apr 06 - Sign policy NLT 31 May 06	Lead – Jim Woodey SAJ/CESO Mr. Pike OC Julie Blanks HR Rep from DOI

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SOH Focus Group

Proponent: CESO

Issue	Proposed COA	Lead/PDT
3. Include SOH training in all new or revised PRT QA training accomplished by the RSC **USACE-internal** **Priority: Mid-term**	- RSC provide CESO information on type of revised or new training proposed for completion NLT 28 Feb 06 - CESO provide RSC draft copy of SOH training to be included in each training CD by 31 Mar 06 - CESO provide RSC final copy of training required or film training session at RSC NLT 1 Jun 06	Lead – Jim Woodey SAJ/CESO Steve Diaz RSC SOH Sub-CoP for Emergency Planning and Response

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SOH Focus Group

Proponent: CESO

Issue	Proposed COA	Lead/PDT
4. Revise EP 500-1-10, Chapter 7 (Safety and Occupational Health) **USACE-internal** **Priority: Med-term**	- Review and vet all SOH AARs from Hurricane Katrina, Rita and Wilma by end of Feb 06 - Review and refine onsite SOH RFO and EFO process improvement Tools by end of Mar 06 - Assign parts of Chapter 7 to SOH PRT Members to review and update by end of Apr 06 - Hold a Chapter 7 revision workshop NLT 15 May 06 - Enter revised Chapter 7 into ENGLink and mail	Lead – Jim Woodey SAJ/CESO SOH PRT Members SOH Sub-CoP for Emergency Planning and Response

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SOH Focus Group

Proponent: CESO

Issue	Proposed COA	Lead/PDT
5. Better Utilization of Onsite Federal SOH Assets USACE & Intergovernmental Priority: Mid-term & Long-term	- Develop a "Scope of Work" so OSHA will know specifically which services USACE needs by 31 Jan 06 - Develop draft MOU NLT 28 Feb 06 - Have MOU vetted and signed by USACE and OSHA by 30 Apr 06 - Participate in NRP Worker Safety and Health Support Annex Cooperating Agencies Standing Committee to address and solve SOH response and recovery issues - continuously	Lead – Jim Woodey SAJ/CESO Dave Ippolito OSHA Rod Turpin EPA Judy Reilly FEMA SOH Sub-CoP for Emergency Planning and Response

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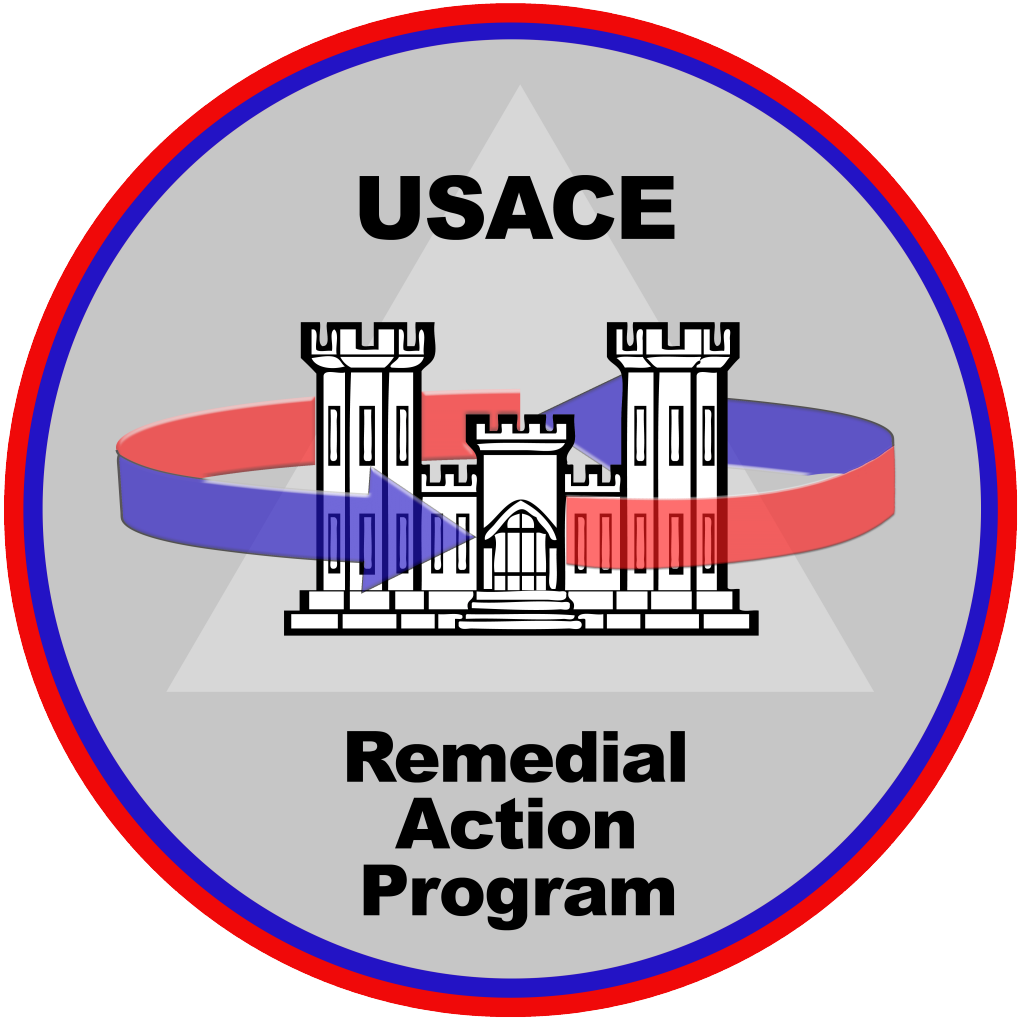

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US Army Corps of Engineers

2005 Hurricane Season
USACE-internal RAP Workshop
17-19 Jan 06

Security Focus Group

Proposed
RAP Courses of Action (COA)

US Army Corps
of Engineers

FORCE PROTECTION COORDINATION IN DISASTER RESPONSE

BLUF: The Force Protection needs of our employees must be professionally assessed at the outset of a response and periodically thereafter.

Joseph F. Arata

Joseph F. Arata
Colonel, USAR
Command Provost Marshal
HQ, U.S. Army Corps of Engineers

US Army Corps of Engineers

SECURITY (FORCE-PROTECTION) CHALLENGES WHILE SUPPORTING DISASTER RESPONSE (8)

- Assisting with the accountability of affected employees; number one internal Corps priority *

- Providing initial and updated threat & available-response briefings*

- Determining the threat

-Determining the number and location of responding USACE personnel

* *Chief of Engineers directed*

US Army Corps of Engineers

SECURITY (FORCE-PROTECTION) CHALANGES WHILE SUPPORTING DISASTER RESPONSE (Con't)

-Establishing and maintaining personally, appropriate-level points-of-contact with all potential supporting law enforcement and/or security providers

- Evaluating the quality and availability of security providers

- Calculating and requesting early, the number of additional Force Protection Coordinators needed

Assessing the Physical Security of the office

US Army Corps of Engineers

Security Focus Group

Proponent: Cmd Provost Marshal

Issue	Proposed COA	Lead/PDT
No formal Security PRT exists **USACE- internal** **PRIORITY: Routine**	**Build a flexible response team that will work with the Supported Div and District Security Manager** **01/FEB/06: Form PDT** **01/MAR/06: ID equipment rqmts/develop acquisition plan** **01/APR/06: ID funding rqmts.** **01/APR/06: Update Guidebook** **TBD: Conduct Training w/ FP workshops** **01/MAR/06: Develop SOP for District Sy**	**PDT Lead:** **Mr. Mark Faith, MVD and LTC Jeff Dolsen, CPMO** **All available MVD Security managers** **HQ Provost Marshal Staff** **Selected Security CoP members**

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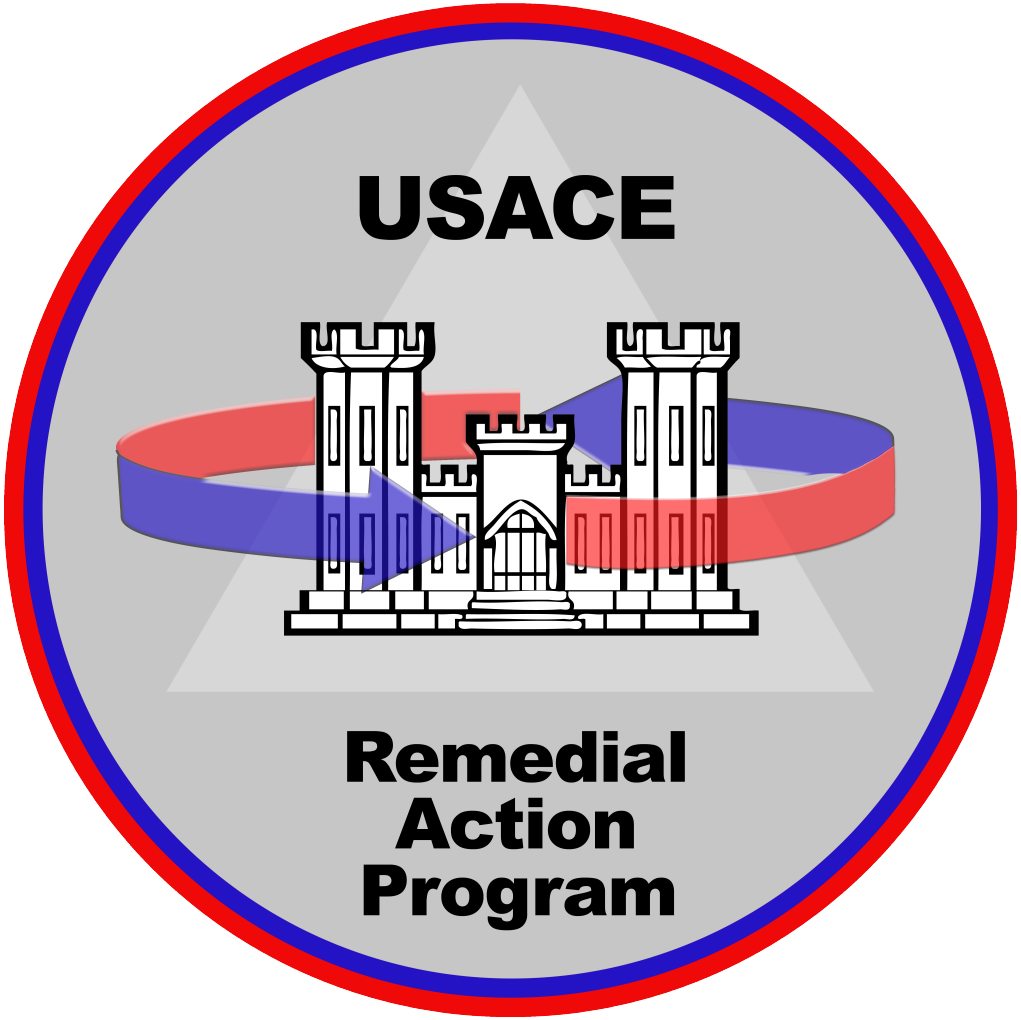

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US Army Corps of Engineers

2005 Hurricane Season
USACE-internal RAP Workshop
17-19 Jan 06

Outside Agency Focus Group

Presentation of Successes and Issues

US Army Corps of Engineers

Outside Agency

Proponent: Adam Jachimowicz

Success	Recommendation and Recommended Lead	Obstacles
1. Other Federal Agencies provide over 500 people to support the ESF # 3 and USACE response to the 2005 Hurricane Season Intergovernmental Priority: High	We need to sustain this practice, maintain our existing relationships, and develop new ones.	NONE

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Outside Agency

Proponent: Adam Jachimowicz

Issue	Recommendation and Recommended Lead	Obstacles
1. <u>Lack of a SOP for Integrating outside agencies into ESF#3 and USACE operations</u> **Intergovernmental** **Priority: HIGH**	**Develop 3 Interagency SOP's with Support agencies by May 2006 :** **-Department of Interior** **-Army Material Command** **-Agency-TBD** **-Lead: Emergency Management and Human Resources**	**Nothing that cannot be overcome with time, attention and effort.**

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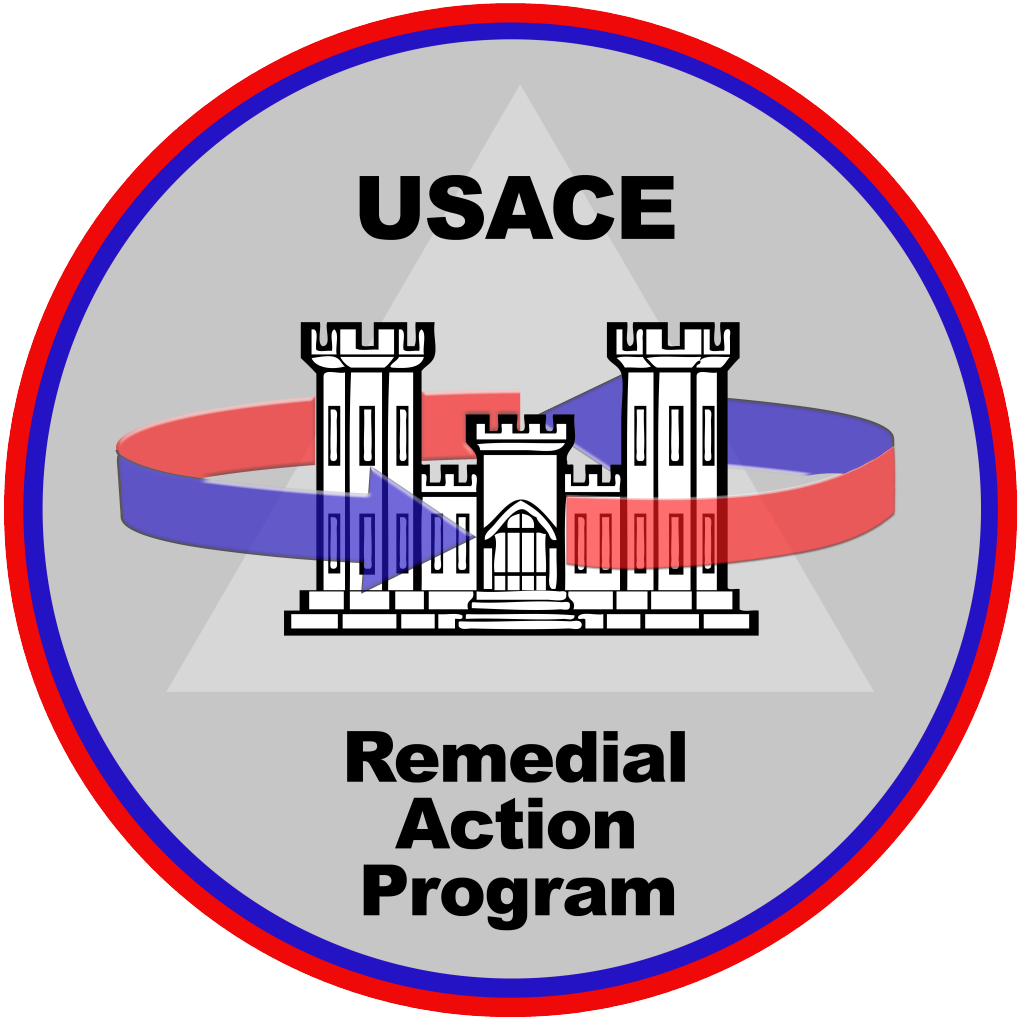

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County LNO Focus Group

Presentation of Successes and Issues

County Liaison Focus Group

US Army Corps of Engineers

Proponent: Steve Rager

Success	Recommendation and Recommended Lead	Obstacles
1. The LNO Program.	**Validate the LNO as a viable and necessary tool in the COE tool box for disaster response. Select an MSC to take ownership of the Program in the same way as they do the Mission PRT's.** **Recommend:**	**Personnel Selection, Training and Funding:** **For LNO program to be a complete success, the right individuals must be selected and trained prior to the event.** **Acceptance of the Program:** **Not all commands understand nor accept the LNO concept.**

County Liaison Focus Group

US Army Corps of Engineers

Proponent: Steve Rager

Issue	Recommendation and Recommended Lead	Obstacles
1. No formal selection process for LNO's. A warm body to fill the tasker is a recipe for failure.	Develop criteria for the selection of the LNO candidates. Lead MSC to accomplish in coordination with FEMA and FEMA.	Commands need to understand the concept and importance of the right person in the position.
2. No formal training of the LNO candidates.	Develop a formal training package. Lead MSC	Funding

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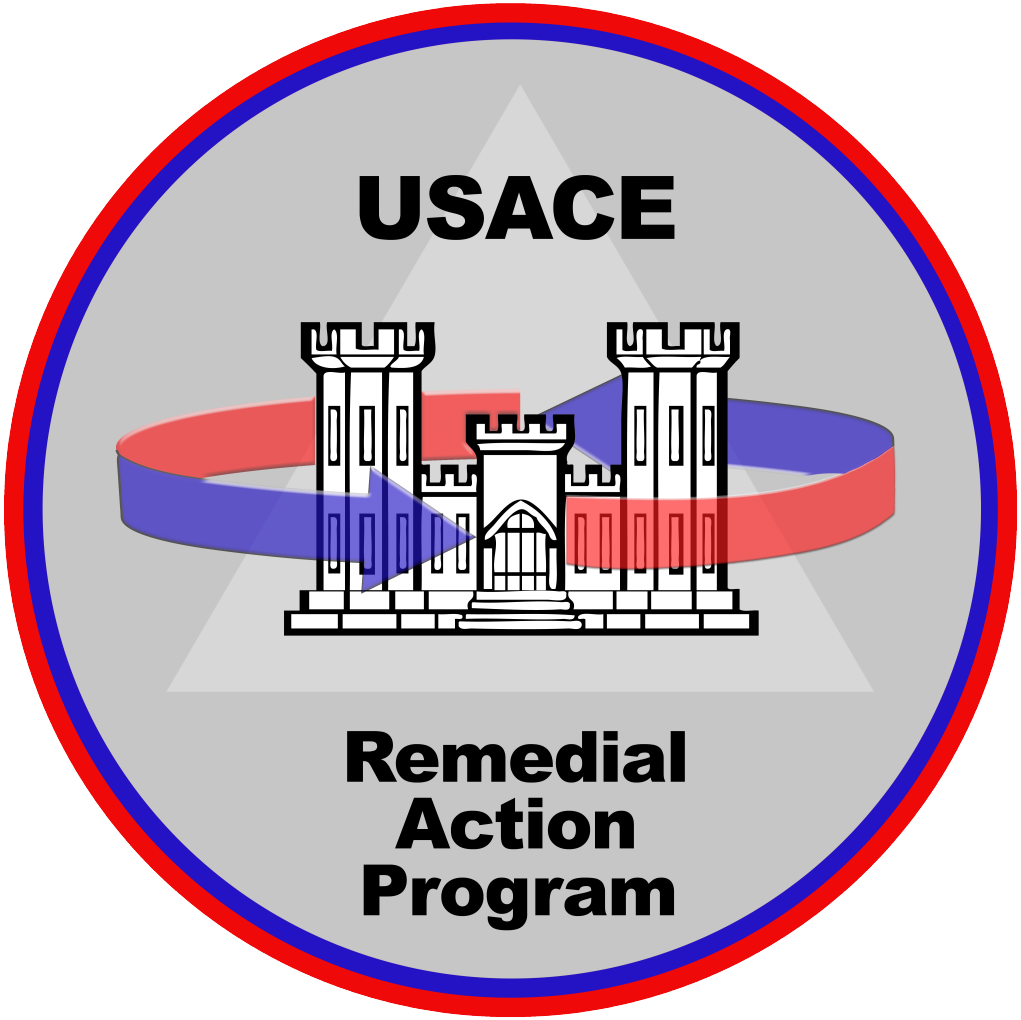

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RAO Focus Group

Presentation of

Successes and Issues

US Army Corps of Engineers

RAO

Proponent: Don Binder

Success	Recommendation and Recommended Lead	Obstacles
1. <u>State Successful Practice Here.</u> **Vertical integration worked well from district thru division to HQ** **Retirees proved to be excellent workers**		

US Army Corps of Engineers

RAO

Proponent: Don Binder

Issue	Recommendation and Recommended Lead	Obstacles
1. Develop briefing package that covers retiree-specific issues.	Develop material for RFO and separate one for retirees. USACE-Internal. Mid range.	None
2. More aggressive recruitment in future.	Develop process in conjunction with CPACs to assure all retiring Corps personnel are aware of the program and method for "signing up." USACE-CPAC. Mid range.	None
3. Strategy for obtaining MIPRs in a more timely manner and thus issuing TOs more timely.	Work with EM, RM offices to develop process that will expedite MIPRs. Work with HECSA to	None

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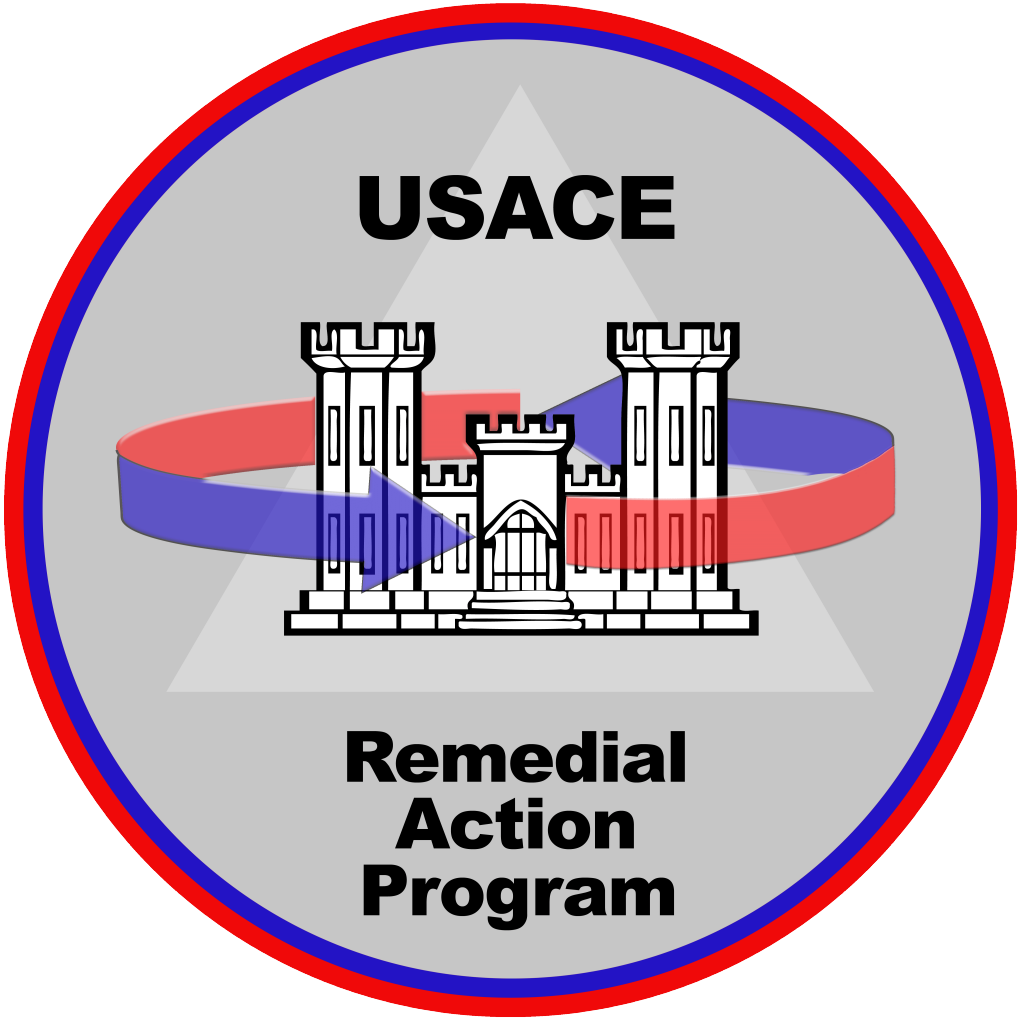

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US Army Corps of Engineers

2005 Hurricane Season
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DTOS Focus Group

Presentation of Successes and Issues

US Army Corps of Engineers

DTOS

Proponent: USACE

Success	Recommendation and Recommended Lead	Obstacles
1. Deployed all 15 DTOS C2 platforms (record)	1. Procure additional C2 platforms and strategically locate to minimize travel distance	1. Travel distance - Sacramento DTOC 2,500 miles; Portland RRV 3,700 miles
2. Nine SATSYS up and operational (record)	2. Recently procured additional satellite systems	2. Insufficient SATSYS to meet PRT mission requirements
3. CTOC deployment in support of New Orleans District office	3. Charge LPRT with making the appropriate arrangements	3. Arranging transport of CTOC to NOLA

US Army Corps of Engineers

DTOS

Proponent: USACE

Success	Recommendation and Recommended Lead	Obstacles
4. 51 DTOS personnel deployed thru 2005 storm season (60% of current force) (record)	4. None	4. DTOS drawing human resources from the same 10% as the PRTs (high level of competition)
5. 26 operational sites (record)	5. None	5. None
6. Some DTOS assets remain deployed in support of H. Rita.	6. Arrange additional temporary office trailers early on for the recovery mission (save	6. Some DTOS assets have been deployed too long (well into "extended" recovery

US Army Corps of Engineers

DTOS

Proponent: USACE

Issue	Recommendation and Recommended Lead	Obstacles
1. Deployed assets from as far away as Portland, OR to meet mission requirements in Southeast US	1. Acquire additional DTOS units and station such that response time /distance is minimized as appropriate	1. Funding
2. Deployed personnel lived in their DTOS units for one month while deployed to Stennis	2. USACE should pursue ACI contract for temporary lodging for responders	2. Contracting, availability of housing in areas within reasonable distance of duty station

US Army Corps of Engineers

DTOS

Proponent: USACE

Issue	Recommendation and Recommended Lead	Obstacles
3. DTOS has an insufficient number of trained and qualified C3I Specialists. USACE- Internal Recurring High Priority	3. Have USACE senior leader's promote involvement with the DTOS program within the Corps IM community, and continue to foster a "DTOS Support Team" to augment DTOS Custodial District Support Teams	3. A76, internal support (supervisors don't want to let folks deploy)

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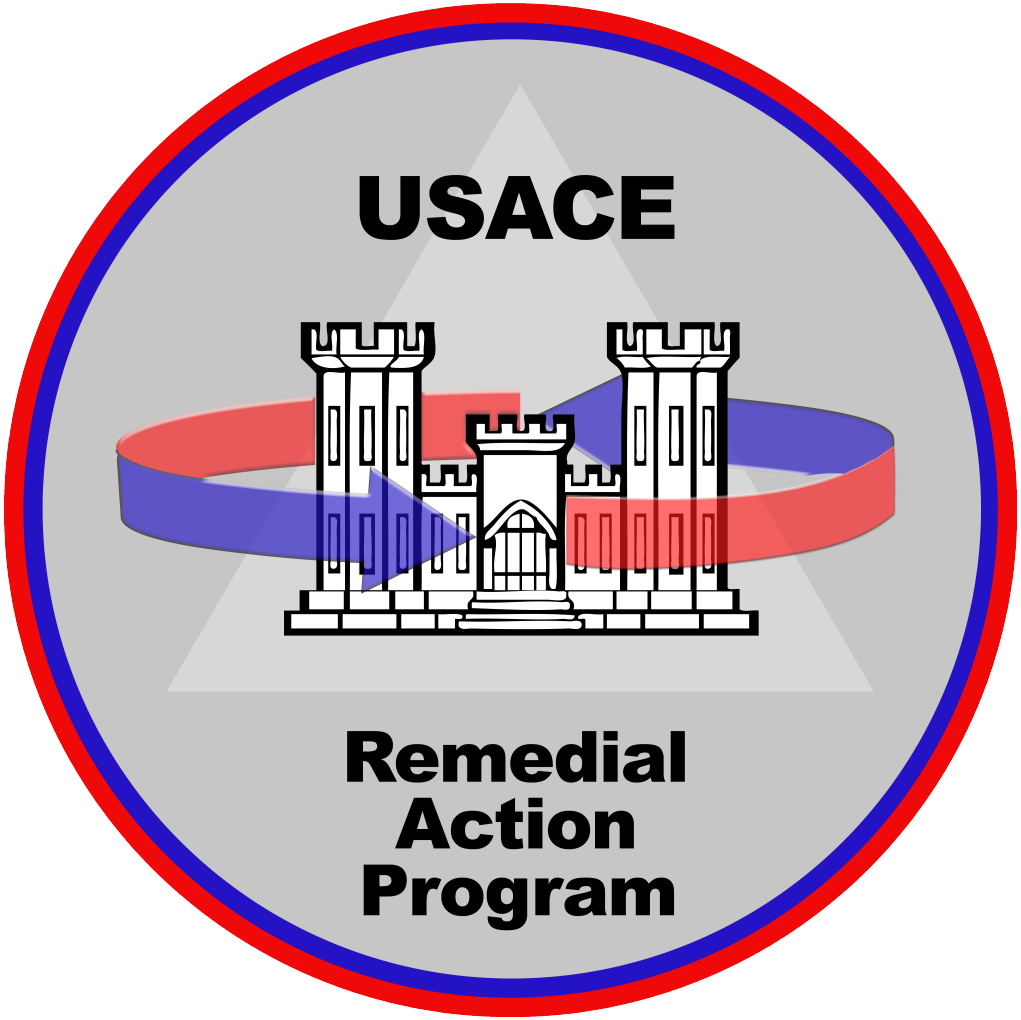

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